Market Landscape: Impact of New Interoperability Initiatives on HIEs

Bruno Nardone, MSHA, FACHE October 10, 2019









Introduction



Bruno Nardone, MHSA, FACHE SVP Solutions



- 25+ years of experience in the healthcare industry, including as an executive at HIT solutions companies, a strategy consultant, and a hospital administrator.
- Current role, leading solution strategy for NextGen's Connected Health and Population Health solutions.

NextGen Healthcare at a Glance

A leading provider of health IT technology solutions

We provide a range of software, services, and analytics solutions to stakeholders across the healthcare ecosystem.



• Public: Revenue~ \$5M

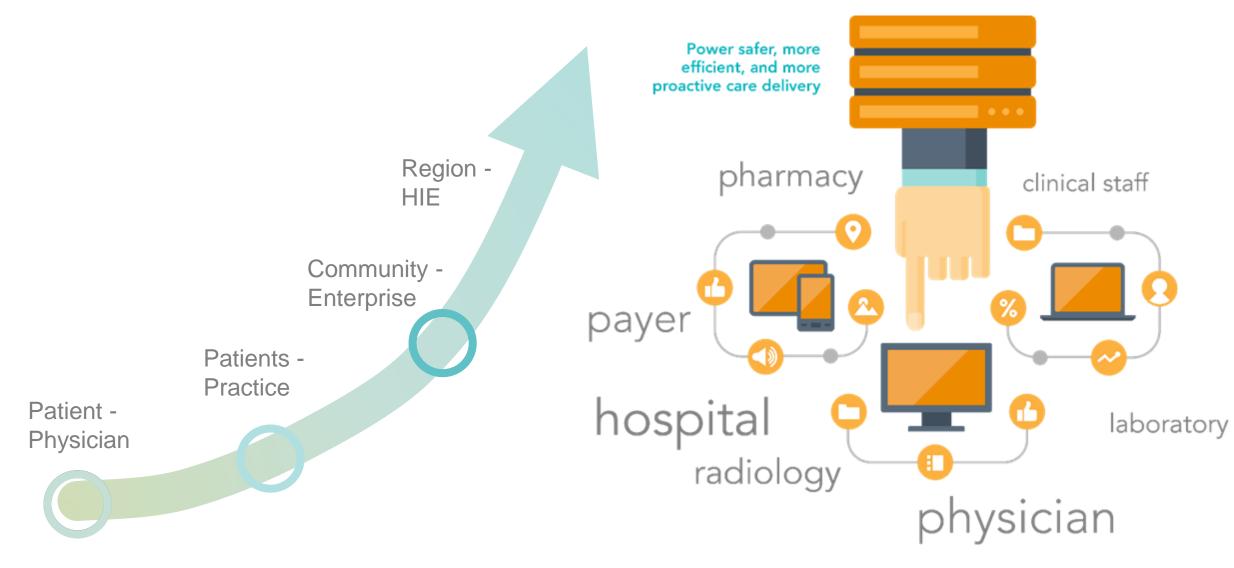
Headquarters: Irvine, CA

• Employees: ~2,650 worldwide

• Founded: 1974 (45 years)

Level set

Interoperability across the continuum



Patient – Physician

Ratio 1:1

Interop Focus Orders & results, immunizations,

referrals

Typical management Single EHR with compliance

platform dashboard/ alerts





Patient - Physician

Patients - Practice

Community - Enterprise



Patients – Practice

Ratio 1,000s:1

Interop Focus Orders & results, immunizations,

referrals, hospital admissions,

discharge summaries

Typical management

platform

Practice management and

performance analytics linked to

single EHR. Integration to

Enterprise/HIE.





Patient - Physician

Patients - Practice

Community - Enterprise

Community – Enterprise

Ratio 10,000s:1

Interop Focus Orders & results, immunizations, referrals,

hospital admissions, discharge summaries, local

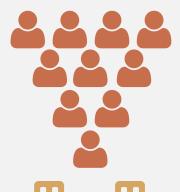
and national queries, HIE exchange

Typical management Agnostic enterprise information

platform management tools to link data and workflow

across touch-points. Likely heterogeneous

EHR environment.









Patient - Physician

Patients - Practice

Community - Enterprise



Region – HIE

Ratio 100,000s:1

Interop Focus Manage aggregate utilization of resources to

support care of patients across related touchpoints in an extended enterprise to optimize outcomes and meet PHM goals. Stratify risk, enable continuity of care management across

care teams

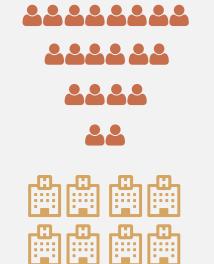
Typical management

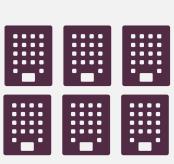
platform

Agnostic enterprise information

management tools to link data and workflow across touch-points. Likely heterogeneous

EHR environment.







Patient - Physician

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With tremendous pressure to control the cost of healthcare the legislative and regulatory landscape is bursting with initiatives aimed at improving liquidity and transparency of data

21st Century Cures: Information Blocking Regulatory To-Do List 2020 Prescription Drug Mgmt Program 201 IPPS PF5 CURES PUBLIC PUBLIC COMMENT COMMENT **Promoting Interoperability** 2022 MEASURE MEASURE UPDATES UPDATES PATES New API Rules C6 EASURES VE Z: DOCUME SURE UPDATES 42 CFR ACTING API UPDATES HIPAA PEPLOYMENT EV NEW PI MEASURES* CFR 42 PT 2 STATE-SPECIFIC UPDATES, DEPLOYMENT MP INTEGRATION ES CERTIFICATI SPECIALTY-SPECIFIC PEDS CERTIFICATION WUAL CERT MAI NAVAL CERT MAINTENANCE AUC DEV + IMPLEMENTATION Trusted Exchange Framework NEW SCRIP ANNUAL C. IMPLEMENTATION MAINTENANCE EPCS REQUIRED TRUSTED EXCHA FRAMEWORK *Still pending CMS clarification of measure logic

Interoperability: Regulatory versus Strategic

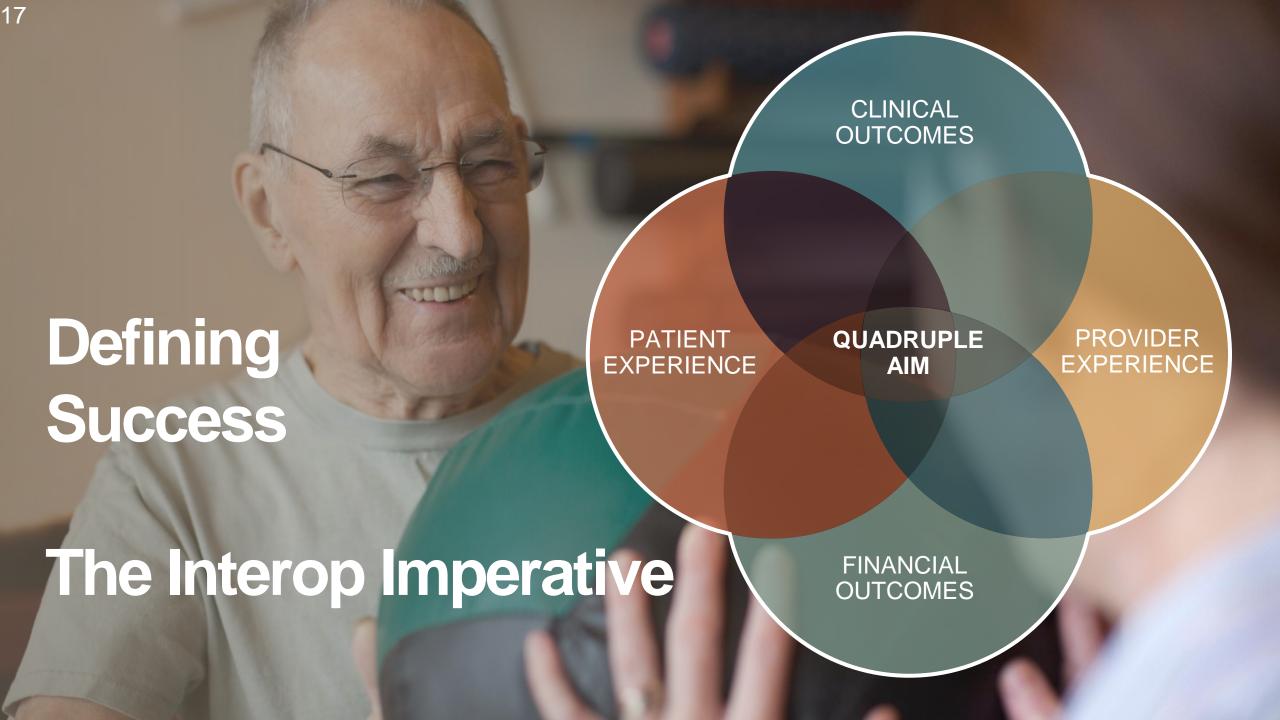
Legislative and regulatory guidelines dictate minimum sharing requirements, but strategic organizations let value drive their

decisions

- Improve Clinical Outcomes
- Improve Financial Outcomes
- Improve Patient Experience
- Improve Clinician Experience



Does interoperability feel strategic to your organization?



New fuel for HIE/ interop opportunities



Information Blocking Rule



Promoting Interoperability Incentives



Prescription Drug
Management
Programs



42 CFR Part 2 and Patient Consent



Trusted Exchange Framework

Information Blocking Rule



- Forthcoming Information Blocking Rule of 21st Century Cures Federal Legislation
 - Goal to reduce structural, technical, or policy barriers to system interoperability, e.g. discrete language on increased API availability
 - Detailed definition of information blocking, and penalties for behavior and practices which prevent data sharing
- What to expect
 - Final guidance at the end of this year
 - Will require evaluation of capabilities, policies, procedures, etc.
 - Determine if vendor "lock-in" is a challenge for you

Promoting Interoperability Incentives



- MU → MU2 → ACI → PI
 - With the renaming of the program, the focus is squarely on data sharing and interoperability
 - Links PI compliance to quality reporting programs and and new value-based care incentives
- What to expect
 - Pressure to activate national frameworks like Commonwell, Carequality or regional connectivity options like an HIE
 - On-going measurement of data exchange

Prescription Drug Monitoring Programs

- National & regional opioid monitoring programs
 - States have managed these programs differently:
 - Criminal justice approach
 - Health department
 - National network
- What to expect
 - New requirements to connect to local / national drug monitoring programs
 - Emerging patient privacy concerns

42 CFR Part 2

- 42 CFR Part 2: Confidentiality of substance use disorder patient records
 - -Promote whole patient care and access behavioral health records
 - Address confidentiality concerns
 - -Reduce stigma
 - -Nurture doctor-patient relationship
- What to expect
 - -A regulatory update: coming soon!

Trusted Exchange Framework



- The Trusted Exchange Framework and Common Agreement (TEFCA) will accelerate use of national data exchange frameworks
 - E.g. Carequality, Commonwell & eHealth Exchange
- What to expect
 - Qualified Health Information Network standards
 - Meet the minimum required terms of exchange
 - New requirements for bulk data extracts

A deeper dive

ONC's Trusted Exchange Framework and Common Agreement (TEFCA)

- As directed through 21st Century Cures Act, ONC released the TEFCA first draft for public comment in January 2018 (Draft 2 released April 19, 2019)
 - TEFCA outlines a common set of **principles**, **terms**, **and conditions** to support the development of a Common Agreement that would help enable nationwide exchange of electronic health information (EHI) across disparate health information networks (HINs)
 - The framework provides the policies, procedures and technical standards necessary to exchange patient records and health information between providers, state and regional health information exchanges and federal agencies





TEFCA Stewards

- Formed in 2012 from ONCs eHealth Exchange initiative
- Mission: to advance the implementation of secure, interoperable nationwide health information exchange
- Now independent not-for-profit
- Largest HIE in the country supporting other national frameworks like
 Carequality and eHealth Exchange

FOR IMMEDIATE RELEASE September 3, 2019 Contact: HHS Press Office 202-690-6343

media@hhs.gov

ONC Awards The Sequoia Project a Cooperative Agreement for the Trusted Exchange Framework and Common Agreement to Support Advancing Nationwide Interoperability of Electronic Health Information

The Office of the National Coordinator for Health Information Technology (ONC) today announced that The Sequoia Project has been awarded a cooperative agreement to serve as the Recognized Coordinating Entity (RCE). The RCE will be responsible for developing, updating, implementing, and maintaining the Common Agreement component of the Trusted Exchange Framework and Common Agreement (TEFCA). The Common Agreement will create the baseline technical and legal requirements for health information networks to share electronic health information and is part of ONC's implementation of the 21st Century Cures Act (Cures Act).

"We have learned through our own operations that seamless nationwide sharing of health information is most readily enabled through trust agreements, consistent policy and technical requirements, and appropriate, balanced governance to provide assurance of trust and interoperability."

-Mariann Yeager, CEO of The Sequoia Project.

HIEs Impact and Opportunity

Opportunity not for the faint of heart

- New care delivery and financial models changing stakeholder needs for meaningful data from outside their organizations
- New legislative, policy, and standards initiatives will open information sharing
- No new direct legislative funding coming for HIEs to support aggregate exchange
- All industry stakeholders will be looking for opportunities that enable the most efficacious path to value



Key Variables to Watch for HIEs

Headwinds



- Disappointment with utility of stacked CCDAs to support patient care workflow
- New information sharing initiatives give stakeholders more options for accessing patient data from outside their organizations
- Health system consolidation gives organizations increased direct access to desired data
- Despite increased standards activity, disparate data access requires more active data curation to deliver value
- Skilled resource disparities: clinical, HIT, other



Tailwinds

- Acceleration of Value-Based Care initiatives driving need for 360 degree view of patient
- Emphasis on continuity of care management
- Financial incentives promoting interop
- Increased interest in access to non-traditional data sets; e.g. Claims, Digital Health, SDoH
- Industry-driven standards maturation and design guidelines; e.g. FHIR/SMART on FHIR
- HIT system cost and change fatigue increases attractiveness of shared resource solutions

Will HIEs rise to the challenge of new opportunities in the environment?

Thank You!