

Kaiser Permanente Today....





The **LARGEST** nonprofit health plan in the United States

More than **10 million** members

Nearly **18,000** physicians

Serving **9 states** and the District of Columbia

37 hospitals

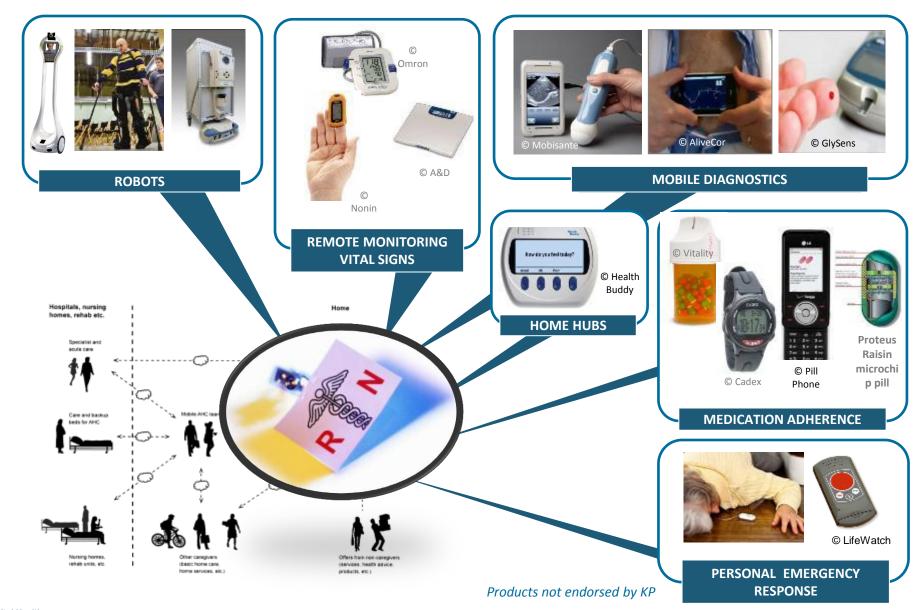
600+ medical offices

50,000 Nurses

The **LARGEST** private electronic health record deployment **in the world**

Innovation & emerging technology is supporting care anywhere...





So what is the future of healthcare?



In 2015 Uber, the world's largest taxi company owns no vehicles, Facebook the world's most popular media owner creates no content, Alibaba, the most valuable retailer has no inventory and Airbnb the world's largest accommodation provider owns no real estate.